

# Analysts' Meeting

## Full Year Results 2007/2008

Düsseldorf, 15 December 2008

## Disclaimer

- This presentation includes forward looking statements on Demag Cranes AG, its subsidiaries and associates, and on the economic and political conditions that may influence the business performance of the Demag Cranes Group. All these statements are based on assumptions made by the Executive Board using information available to it at the time.
- Should these assumptions prove to be wholly or partly incorrect, or should further risks arise, actual business performance may differ from that expected.
- The Executive Board therefore cannot assume any liability for the statements made.
- Unless specified, all figures have been rounded to the nearest thousand (EUR thousand).  
Both the single figures and sums used are the figures with the least discrepancy due to rounding.  
When single figures are added, slight discrepancies may occur due to the total sums reported.

## Agenda

- Business Overview: Harald J. Joos CEO
- Financials: Rainer Beaujean CFO
- Outlook: Harald J. Joos CEO
- Q&A Session: Harald J. Joos and Rainer Beaujean

## FY 2007/2008 at a Glance

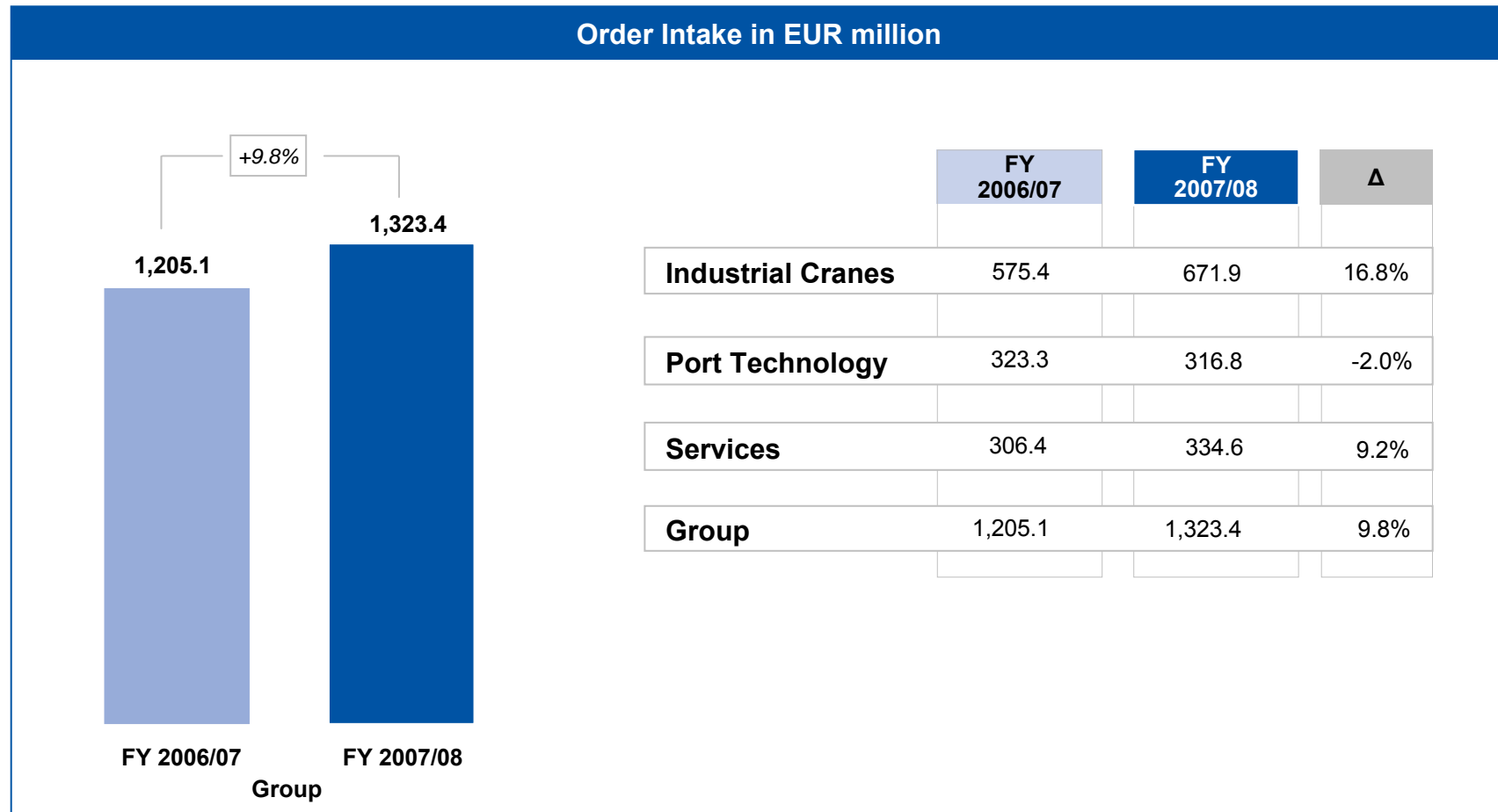
### Group

- Strong order intake - grew 9.8%
- Dynamic organic revenue growth - up 13.5%
- Adjusted EBIT grew 45.3%
- Record adjusted earnings per share: EUR 4.00
- Proposed dividend EUR 1.40 – up 27.3%
- Record free cash flow before financing at EUR 125 million
- Net debt significantly reduced: Gearing at 6.8%
- Emerging market revenue share now at 31.5%

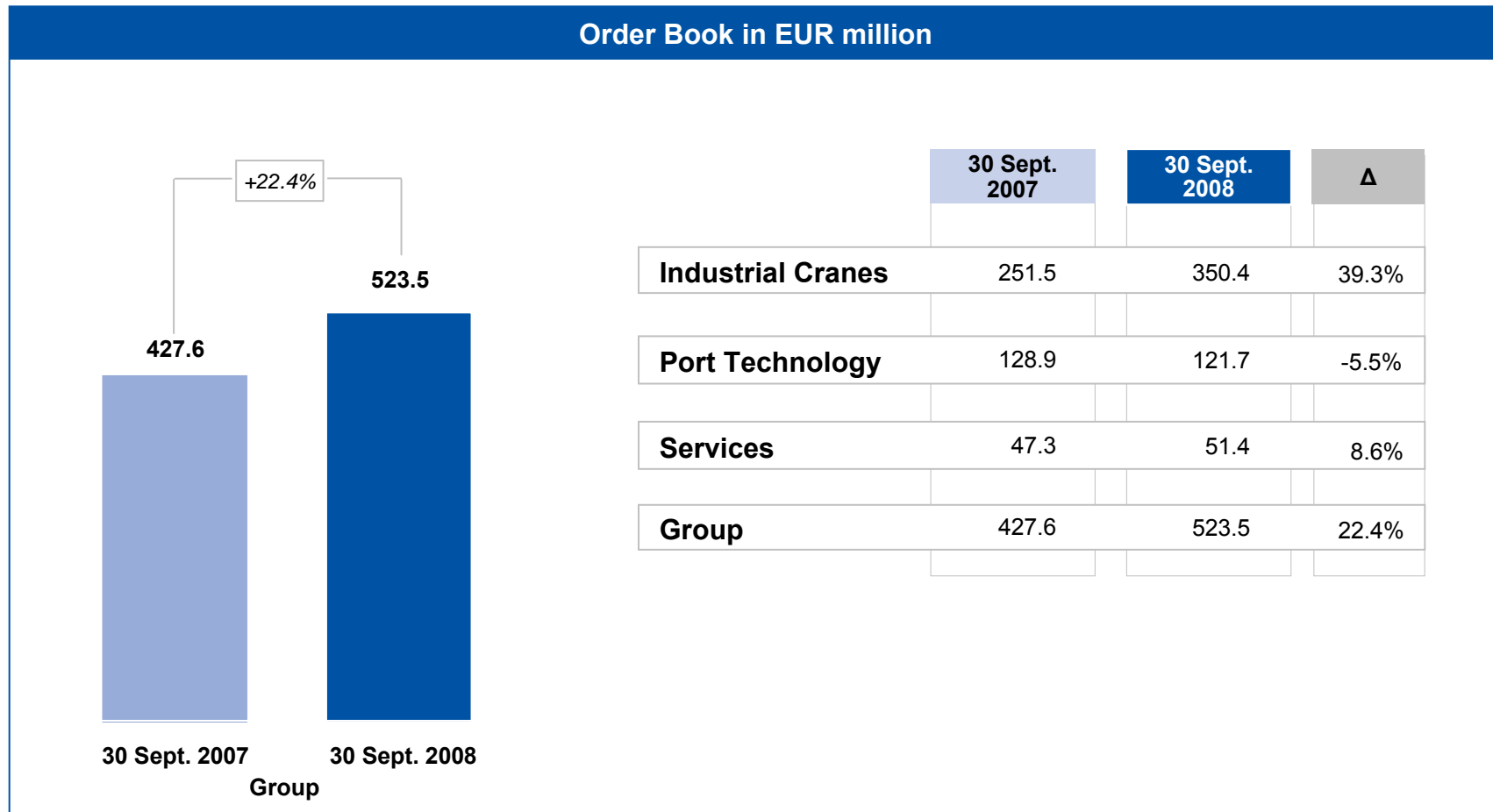
### Segments

- Industrial Cranes: Strong increase in revenue and profit
- Port Technology: adjusted EBIT at EUR 22.1 million (Guidance EUR 18 to 20 million)
- Services: Strong revenue and EBIT achieved, coverage of installed base now 50%

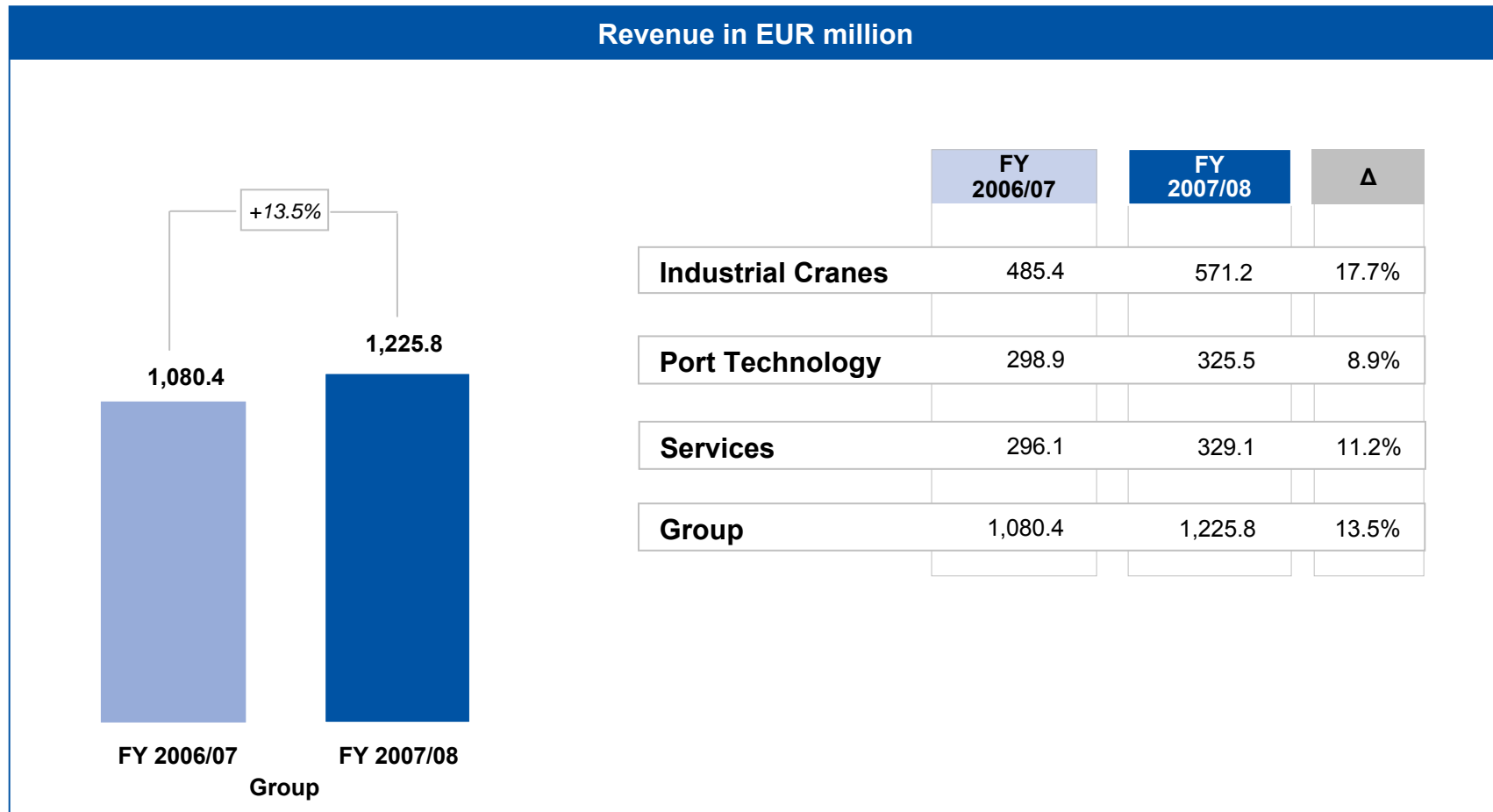
# Group Order Intake Increased by 9.8 %



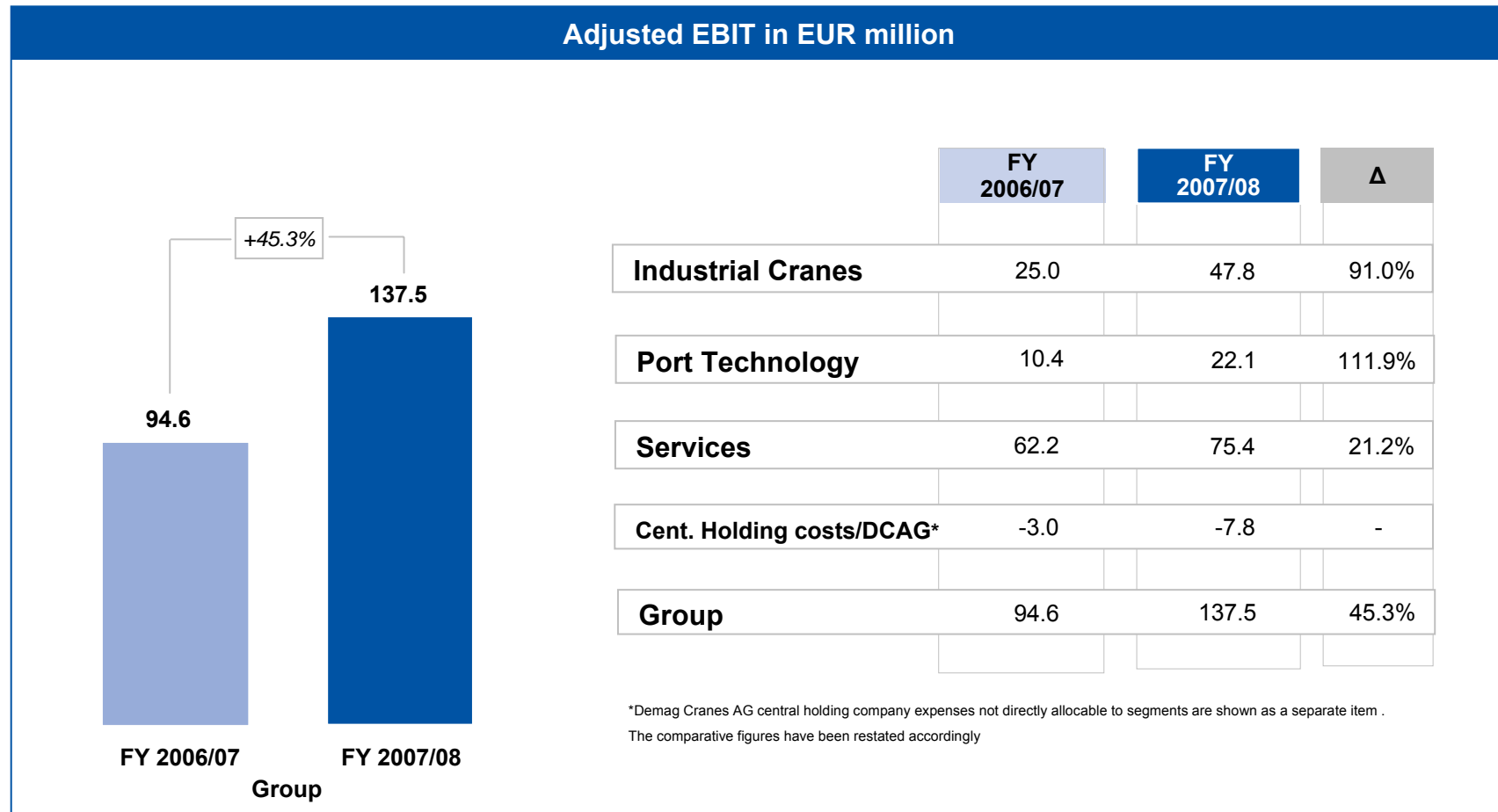
# Group Order Book Up 22.4%



# Group Revenue Grew by 13.5%



# Adjusted Group EBIT Soared by 45.3%



# Financials 2007/2008

# Group Key Figures

## Sound Business Development

in EUR million			
	FY 2006/2007	FY 2007/2008	Δ
Order intake	1,205.1	1,323.4	9.8%
<b>Revenue</b>	1,080.4	1,225.8	13.5%
<b>Adjusted EBIT</b>	94.6	137.5	45.3%
in % of revenue	8.8%	11.2%	2.5% pts.
<b>Reported EBIT</b>	82.0	135.8	65.6%
in % of revenue	7.6%	11.1%	3.5% pts.

# Balance Sheet and Cash Flow

in EUR million			
	30 Sept. 2007	30 Sept. 2008	Δ
<b>Total assets</b>	843.1	925.5	9.8%
<b>Net working capital</b>	<b>247.5</b>	<b>254.0</b>	<b>2.6%</b>
of which: inventories	220.3	261.6	18.7%
	FY 2006/2007	FY 2007/2008	Δ
<b>Capex</b>	30.7	25.4	-17.4%
<b>Free cash flow before financing</b>	38.5	125.9	-

# Financing and Pensions

## Solid Financial Foundation

### **Revolving credit facility:\***

Agreed in June 2006 – EUR 325 million - expires June 2011

- 30 September 2008 - EUR 105 million drawn (2007: EUR 170 million), due 30 December 2008, bears interest at 5.49% (EURIBOR 5.14% plus margin of 0.35 percentage points)

### **Ancillary facility:\***

EUR 105 million for cash withdrawals and guarantees included

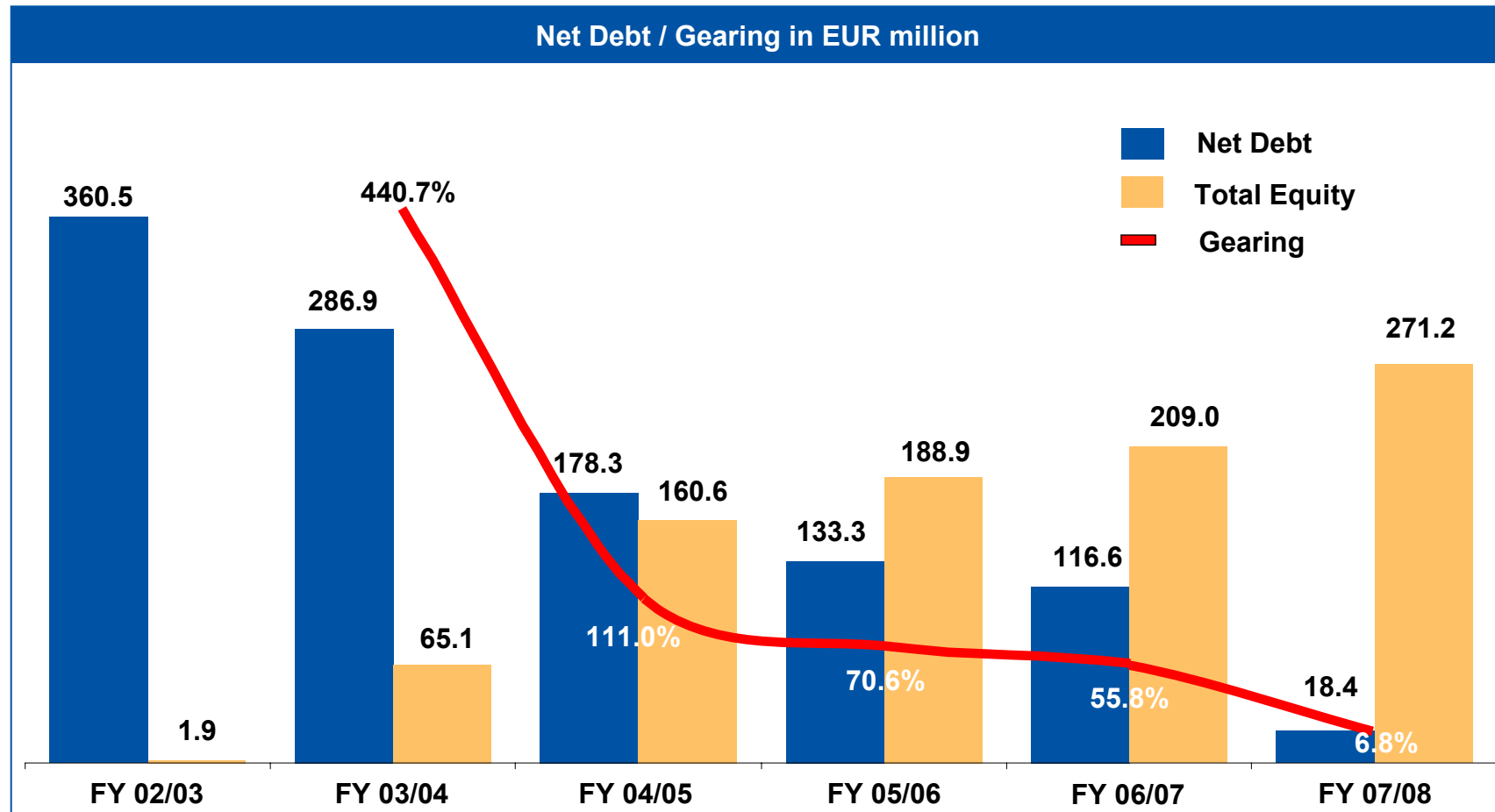
- 30 September 2008 EUR 67.9 million guarantees (2007: EUR 63.3 million)

### **Pension obligations:**

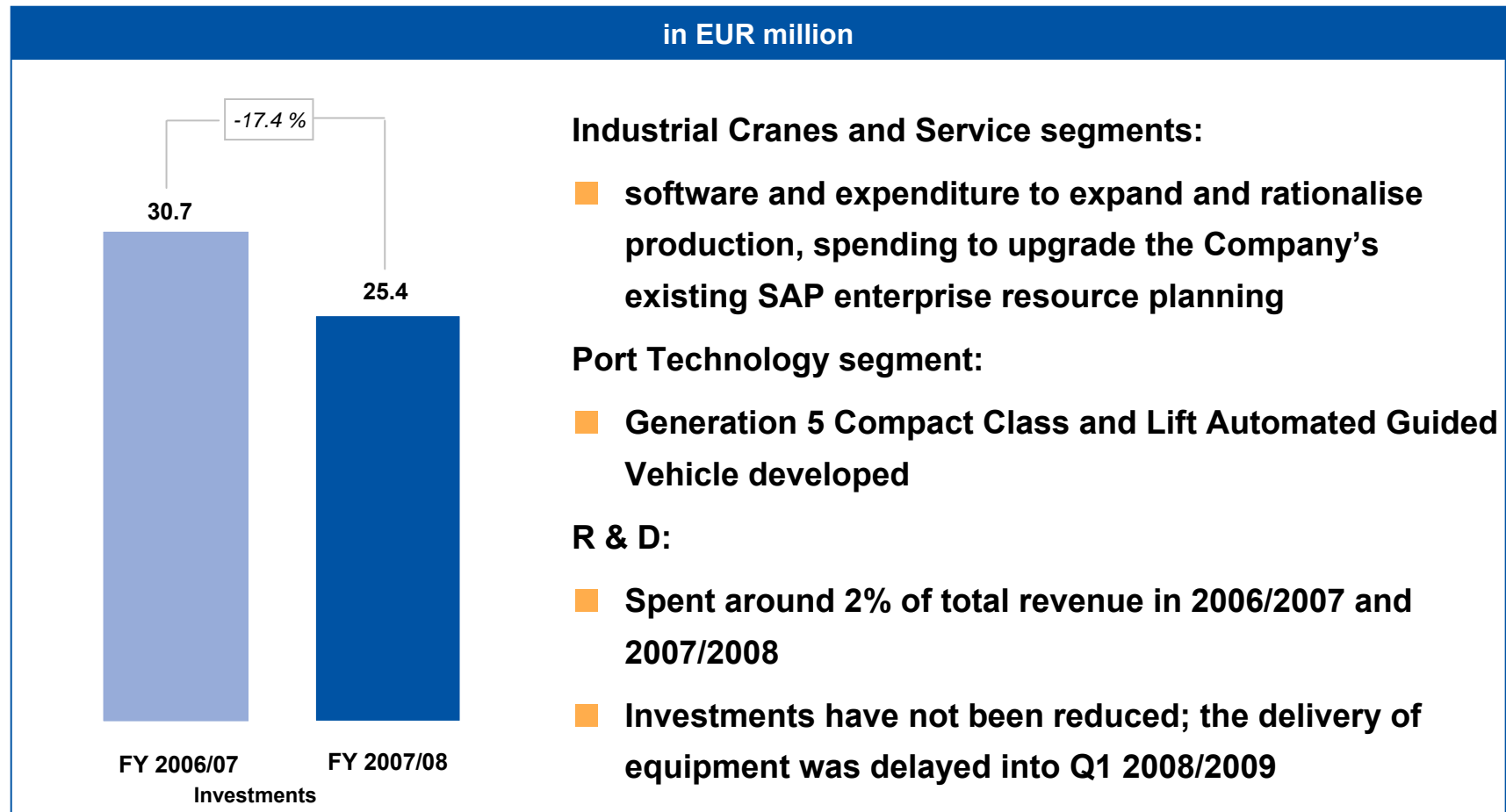
- Fell by EUR 9.1 million from EUR 121.7 million at the end of the previous year to EUR 112.7 million at the end of the year under review.

\*The credit arrangement contains certain financial covenants including the requirement of a minimum interest cover (ratio of adjusted earnings before interest, tax, depreciation and amortisation (adjusted EBITDA) to net cash interest) and a maximum leverage ratio (ratio of net financial debt to adjusted EBITDA)

# Group Net Debt Reduction Stronger than Expected

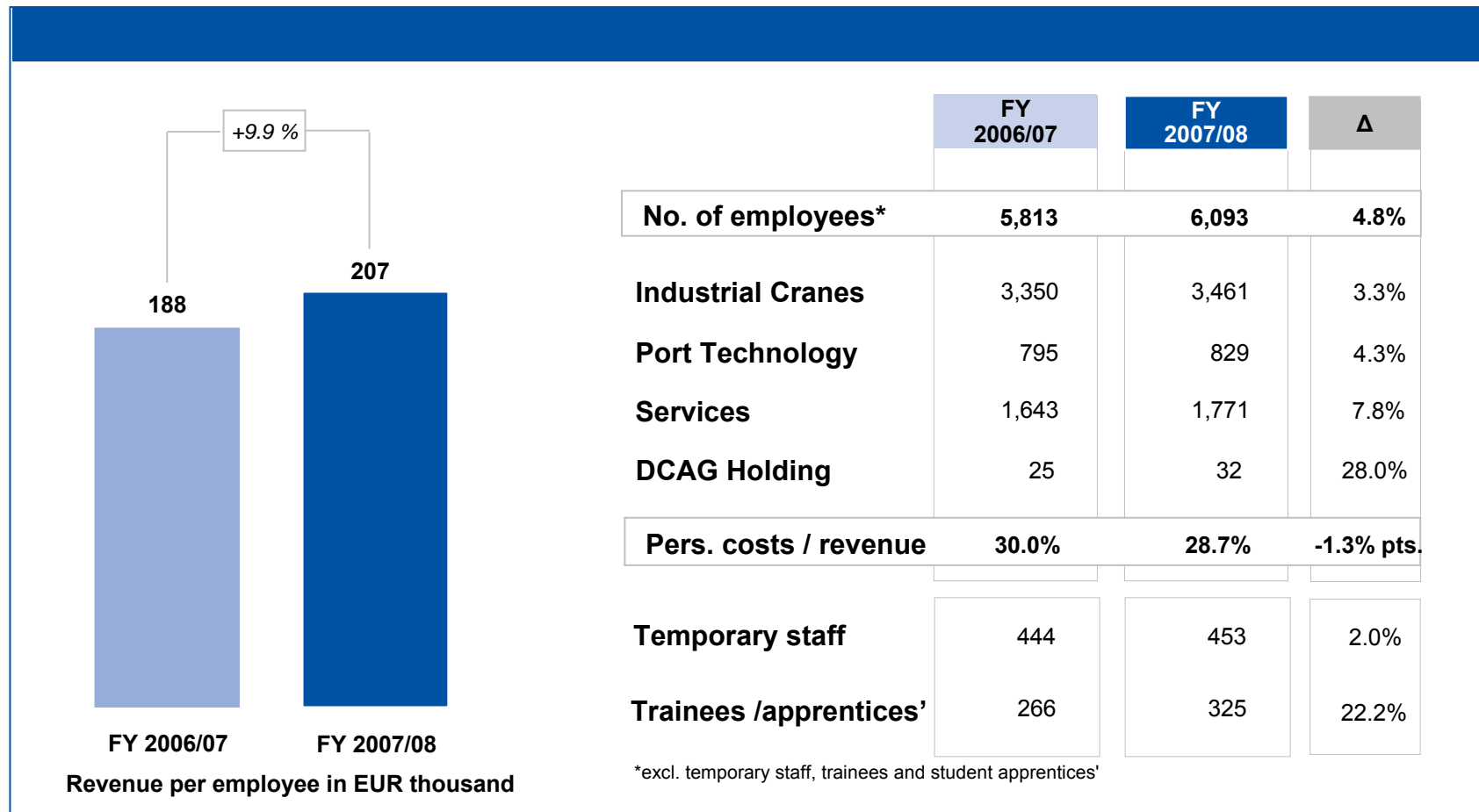


## Investments and R & D



# Group Headcount

## Revenue per Employee Increased



# Outlook 2008/2009

## Business Environment and Outlook



- General uncertainty in the economic environment is extremely high
- Many customers are taking a “wait and see” position
- Among the current conditions we think a full-year guidance for the Group at this stage would not be appropriate
- But: The long term growth trends, such as investments in infrastructure, globalisation and outsourcing are still considered to be sound
- Demag Cranes' business portfolio is well diversified and its financial situation is strong

## Financial Calendar 2009

- 10 February 2009                      Q1 2008/2009 Results
- 03 March 2009                         Annual General Meeting 2009
- 05 May 2009                            H1 2008/2009 Results
- 04 August 2009                        Q3 2008/2009 Results
- 08 December 2009                    Financial statements, financial year 2008/2009
- All Roadshow appointments are published on our website: [www.demagcranes-ag.com](http://www.demagcranes-ag.com)
- Contact details                         Investor Relations  
Phone    +49 211 7102 1218  
Fax       +49 211 7102 1215  
[ir@demagcranes-ag.com](mailto:ir@demagcranes-ag.com)